



SOLVING PRODUCTION PLANING PROBLEMS WHEN SETUPS ARE SEQUENCE DEPENDENT

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AGENDA

1. THE CHALLENGE

- Two-Stage Production Environments
- Production Planning Systems
- Motivation
- Problem Description

2. THE METHODOLOGY

- Models for Sequencing
- Price-and-MIP

3. THE IMPACT

- Results
- Conclusions

1.

THE CHALLENGE

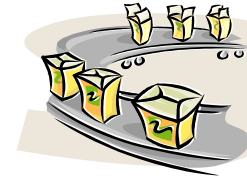
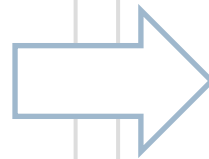
TWO-STAGE PRODUCTION ENVIRONMENT



1st Stage

Continuous or batch
production of a common
resource

Resource



2nd Stage

Discrete production of
items on parallel
resources

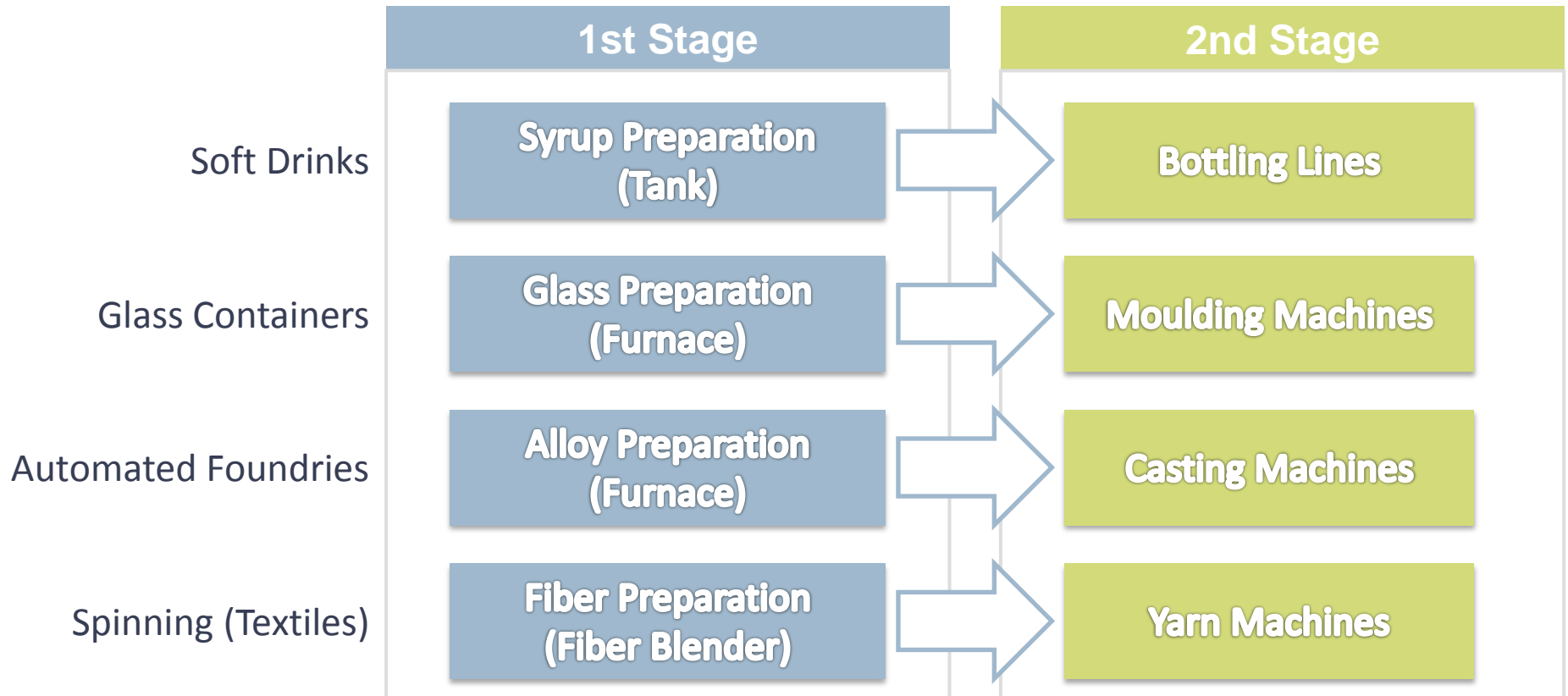
Machine 1

Machine 2

(...)

Machine m

TWO-STAGE PRODUCTION ENVIRONMENT EXAMPLES



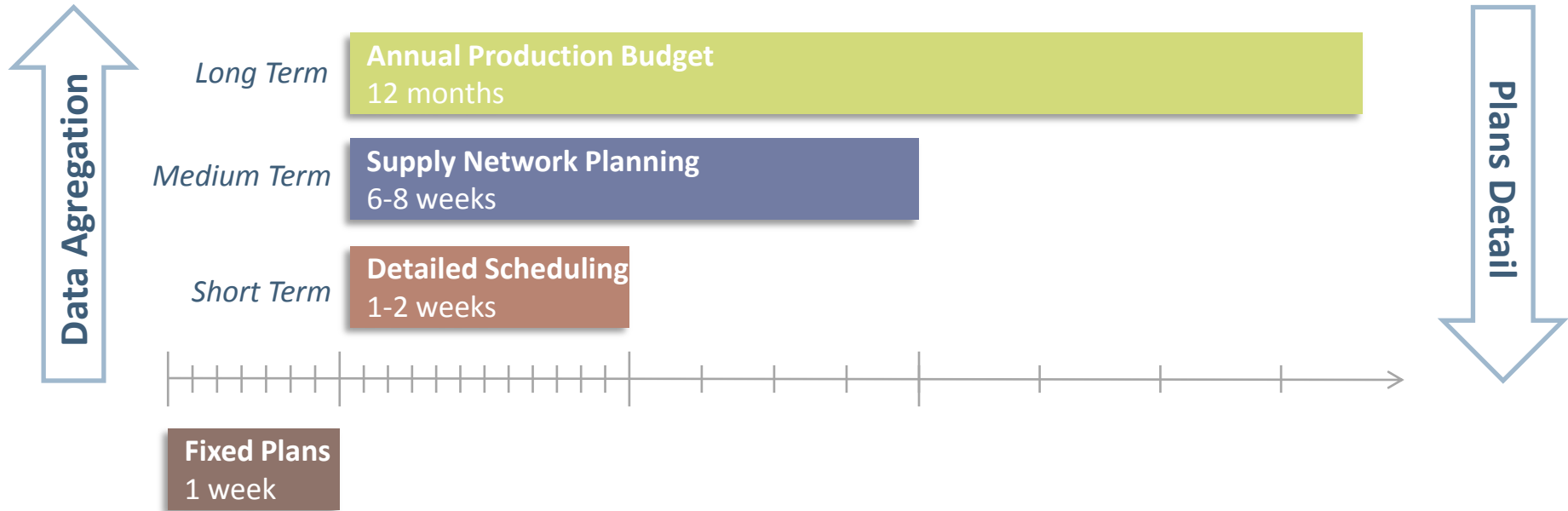
BREWING PROCESS

1st Stage - Beer Production

2nd Stage - Bottling

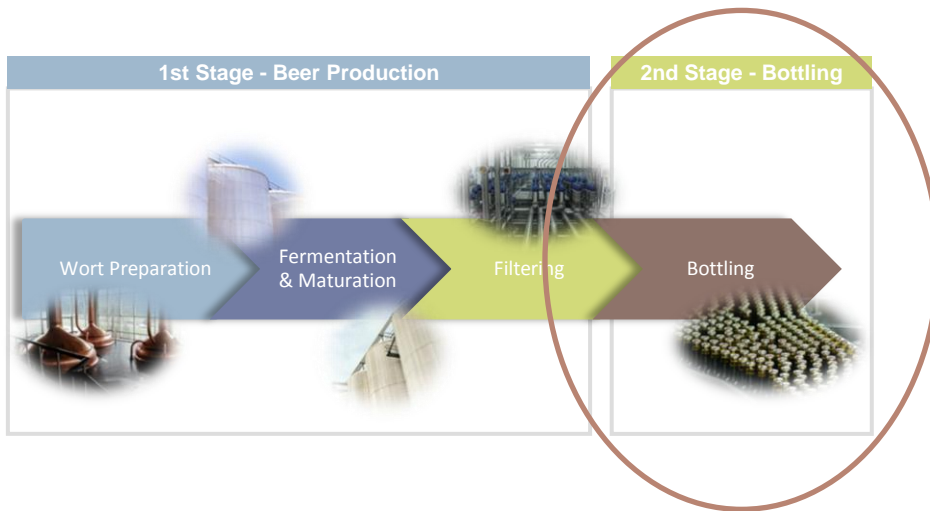
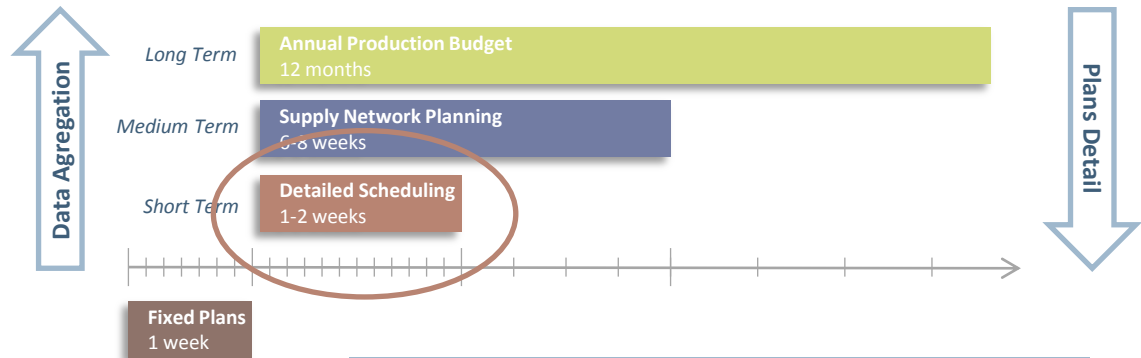


PRODUCTION PLANNING SYSTEM



Detailed Scheduling	Supply Network Planning	Annual Production Budget
Inventory costs Sequence dependent costs Exact processing times	Inventory costs Distribution costs Estimate processing times	Inventory costs Distribution costs Overtime costs Estimate processing times Family aggregation
Bucket: Shifts	Bucket: Weeks	Bucket: Months

MOTIVATION



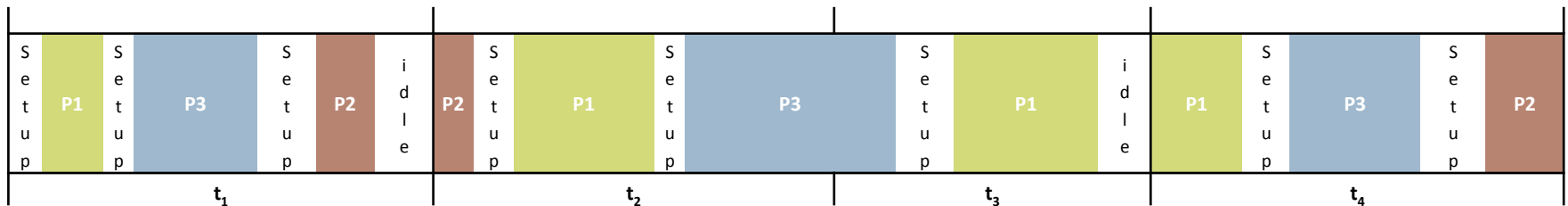
Goal

- Solution Methodology for short term production planning problem arising in the beer (and related industries) industry

Detail Schedule
for the
Bottling Stage

PROBLEM DEFINITION

- Single Machine **C**apacitated **L**otsizing and **S**cheduling **P**roblem (CLSD)
 - Production plan: lot sequence and sizes to meet forecasted demand, no backorders
 - N products and T periods
 - “Big-bucket” (several setups in each time period)
 - Sequence dependent setup time and costs
 - Setup state is carried between periods
 - Limited capacity



Decisions

- Production Quantity
- Production Sequence

Objective

- Minimize Total Setup and Holding Costs

TRIANGULAR INEQUALITY – OR IS IT THERE?

- In many industries contamination occurs between products
 - Chemical, pharmaceutical, food, dying, etc.
- Cleansing operations are needed when switching production from one product to another
- Cleansing operations can sometimes be avoided
 - Some products “absorb” contaminating substances
 - Intermediate sub products may have economical value

⇒ Non triangular setups exist in several industries

NON TRIANGULAR SETUPS

- Examples



Contains traces of peanuts, tree nuts, or soy.

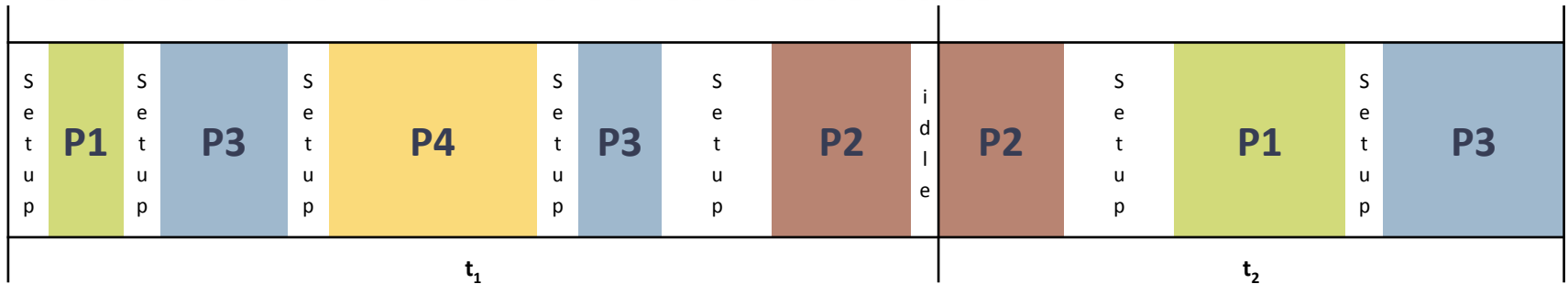


Transition from Yellow to Blue results in Green **sub product** (with economical value)

2.

THE METHODOLOGY

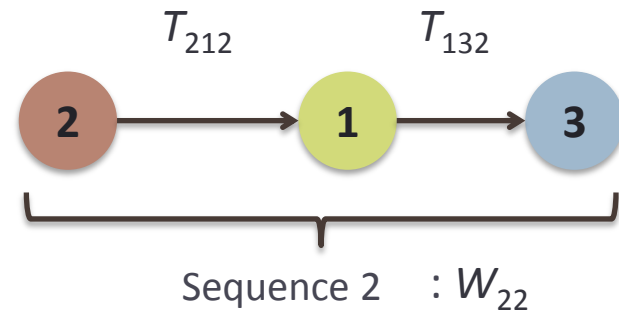
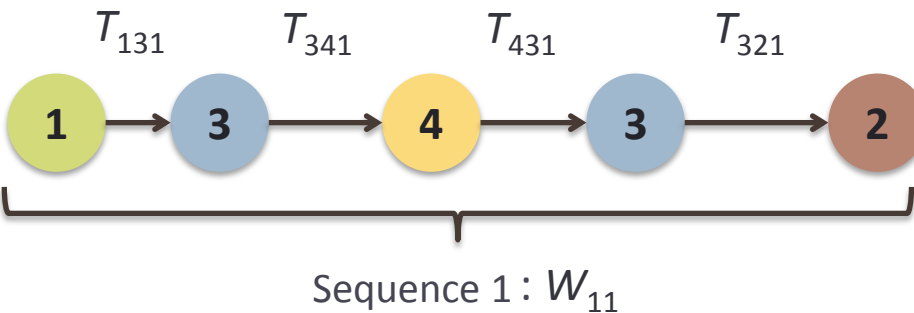
MODELS FOR SEQUENCING



Product oriented

T_{ijt} – (binary) number of changeovers from product i to product j in period t

e.g. [Haase 1996], [Almada-Lobo et al. 2007]



$$W_{11} = 1$$

$$W_{22} = 1$$

e.g. [Kang et al. 1999], [Haase and Kimms 2000], [Kovács et al. 2009]

Sequence oriented

W_{st} – (binary) if sequence s is used in period t

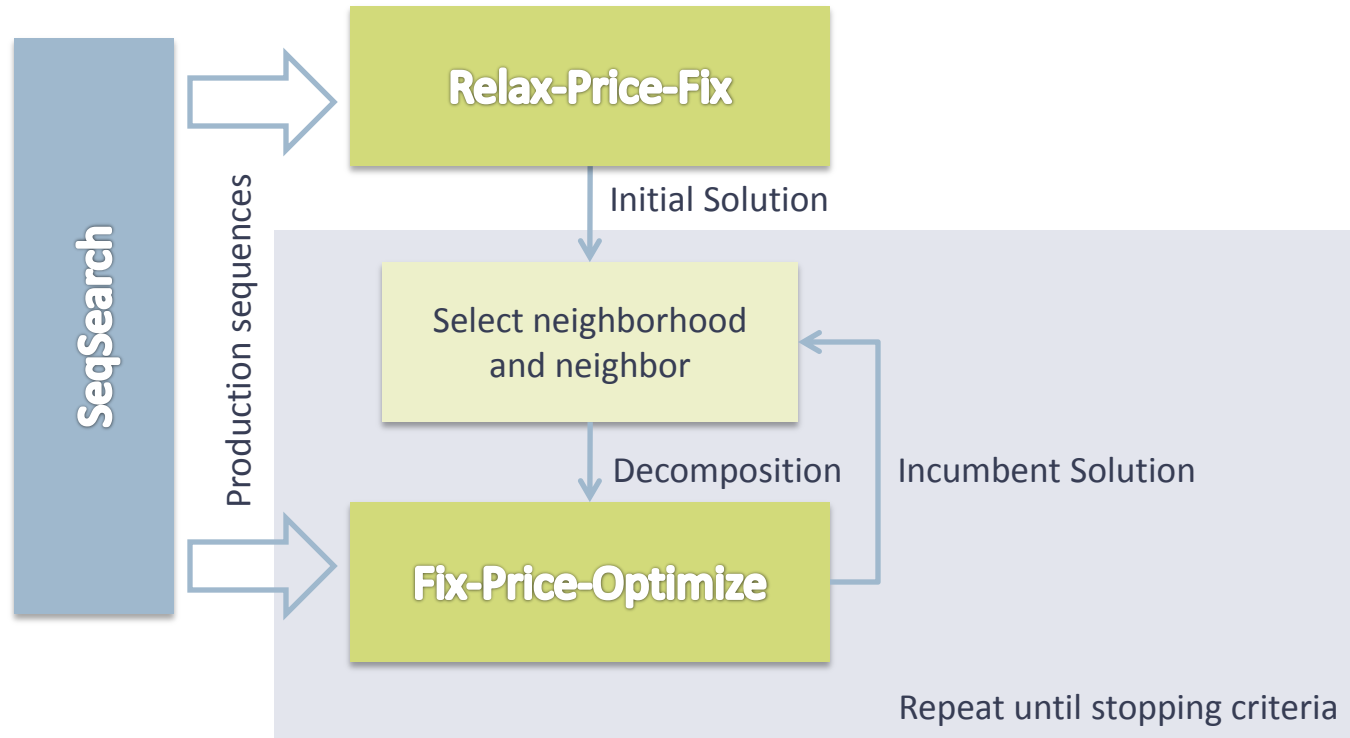
MODEL FOR CLSD

- First sequence oriented “big-bucket” model for CLSD with non-triangular setups
 - ✓ More than a production lot for each product within each period
 - ✓ Sequence selection based on product setup

$$\begin{aligned}
 (FS) \quad & \text{Min} \quad \sum_t \sum_s \hat{c}_s \cdot W_{ts} + \sum_t \sum_{l \geq t} \sum_i (l-t) \cdot h_i \cdot X_{itl} \\
 \text{subject to:} \quad & \sum_{t \leq l} X_{itl} = d_{it} && \forall i, l \\
 & \sum_i \sum_{l \geq t} p_i \cdot X_{itl} + \sum_s \hat{s}_t \cdot W_{ts} \leq \text{cap}_t && \forall t \\
 & X_{itl} - d_{it} \cdot (U_{it} + Z_{it}) \leq 0 && \forall i, t, l \geq t \\
 & \sum_s f_{is} \cdot W_{ts} = Z_{it} && \forall i, t \\
 & \sum_s l_{is} \cdot W_{ts} = Z_{i,t+1} && \forall i, t \\
 & \sum_i Z_{it} = 1 && \forall t \\
 & \sum_s e_{is} \cdot W_{ts} = U_{it} && \forall i, t \\
 & \sum_s a_{is} \cdot W_{ts} = Y_{it} && \forall i, t \\
 & (X_{itl}, W_{ts}) \geq 0, \quad (U_{it}, Z_{it}) \in \{0, 1\}, \quad Y_{it} \in \mathbb{N} \quad \forall i, s, t, l
 \end{aligned}$$

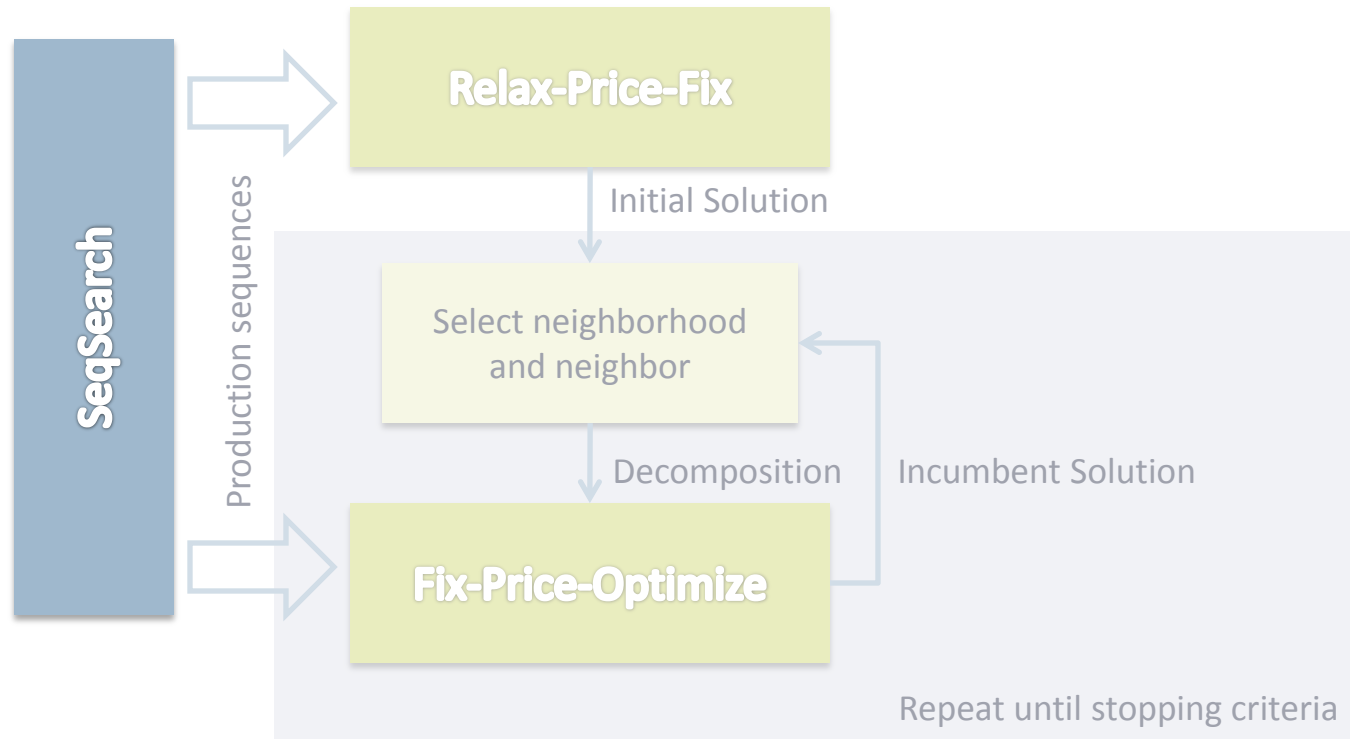
PRICE-AND-MIP

Price-and-MIP - an innovative hybrid heuristic combining exact methods and local search using our sequence oriented model



Price-and-MIP flowchart

PRICE-AND-MIP



SeqSearch – Generates new production sequences (W_{st}) using branch-and-price heuristics

PRICE-AND-MIP – SEQSEARCH

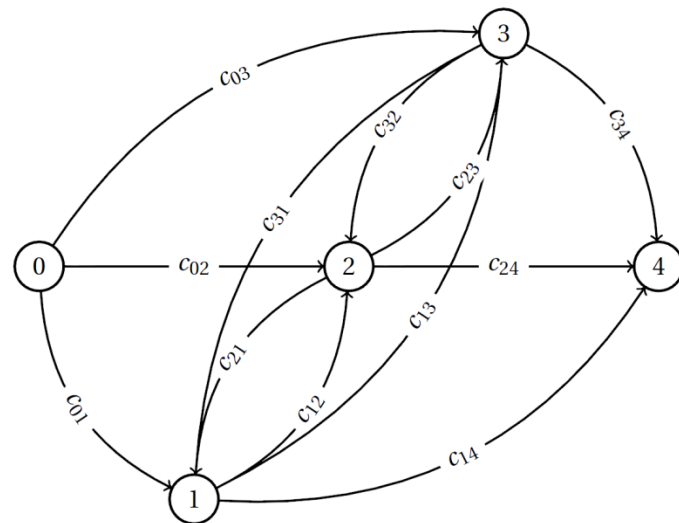
Start with a limited set of production sequences

Use column generation + LP-driven diving heuristic

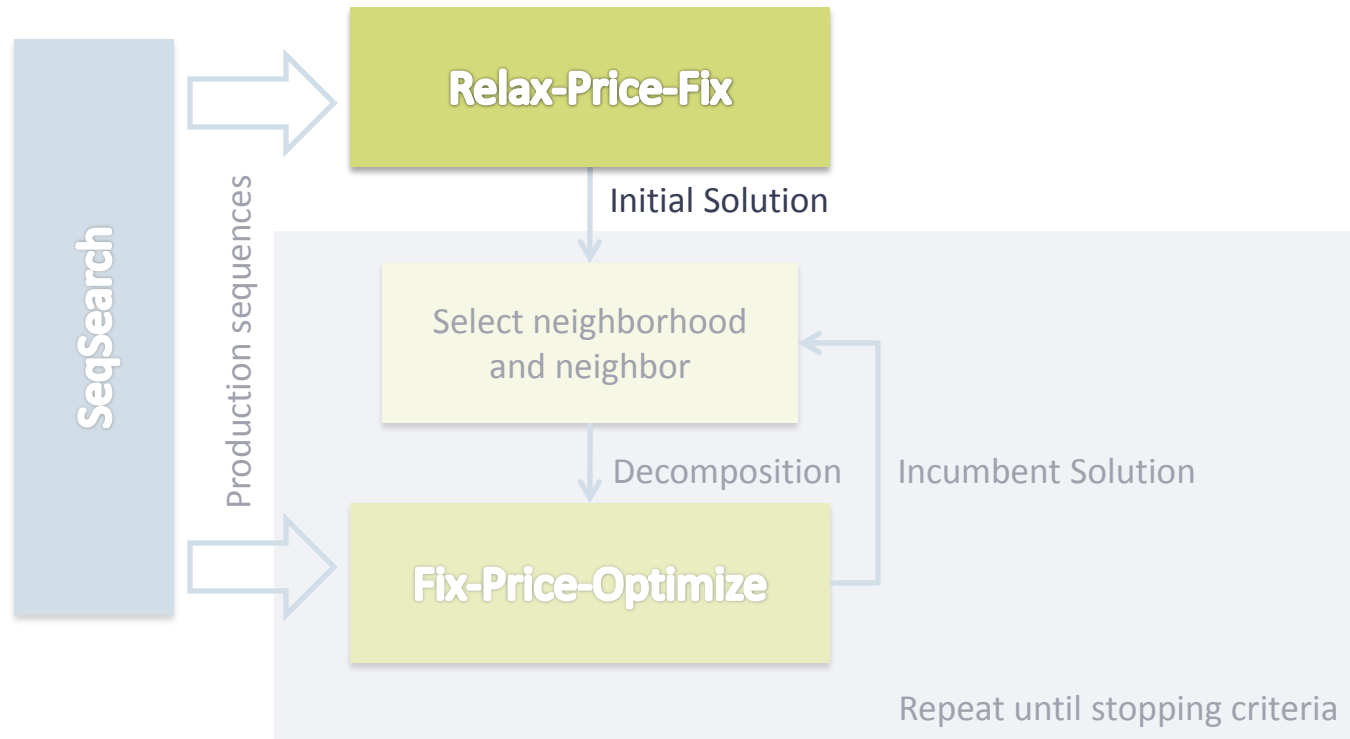
Generate, update and manage the sequence pool in each period

New production sequences

Solve a Prize Collecting High Multiplicity Asymmetric Traveling Salesman



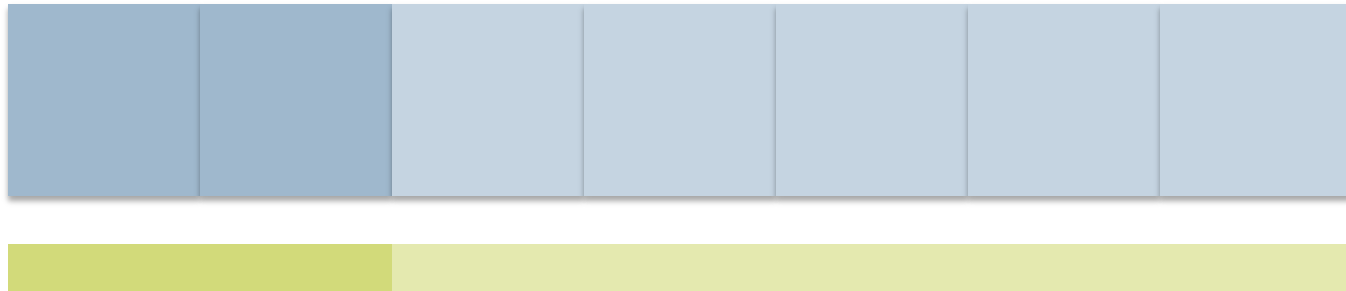
PRICE-AND-MIP



Relax-Price-Fix – Initial solution
combining relax-and-fix framework with
column generation: RF + SeqSearch

PRICE-AND-MIP – RELAX-PRICE-FIX

Time Periods



Fixed Periods



Integer Periods



Relaxed Periods



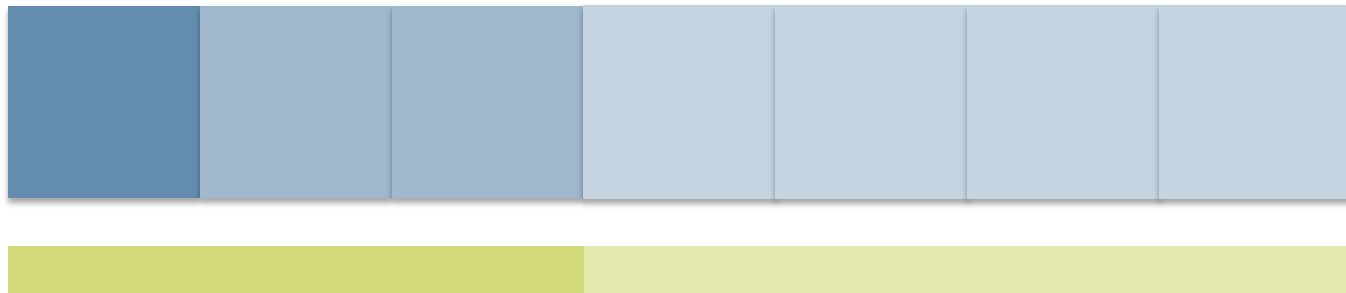
Sequence related formulation



Product related formulation

PRICE-AND-MIP – RELAX-PRICE-FIX

Time Periods



Fixed Periods



Integer Periods



Relaxed Periods



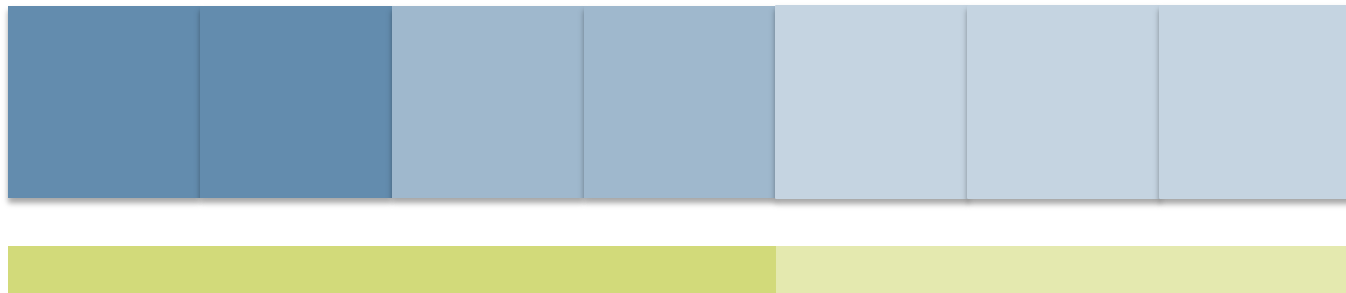
Sequence related formulation



Product related formulation

PRICE-AND-MIP – RELAX-PRICE-FIX

Time Periods



Fixed Periods



Integer Periods



Relaxed Periods



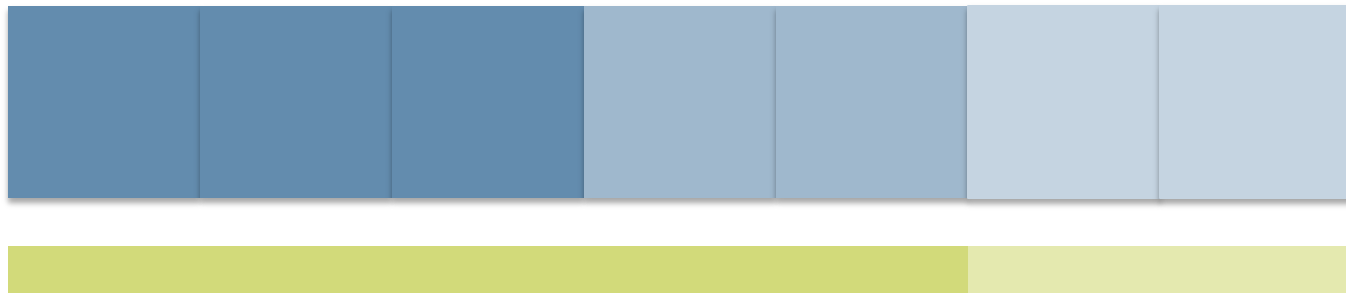
Sequence related formulation



Product related formulation

PRICE-AND-MIP – RELAX-PRICE-FIX

Time Periods



Fixed Periods



Integer Periods



Relaxed Periods



Sequence related formulation



Product related formulation

PRICE-AND-MIP – RELAX-PRICE-FIX

Time Periods



Fixed Periods



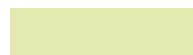
Integer Periods



Relaxed Periods



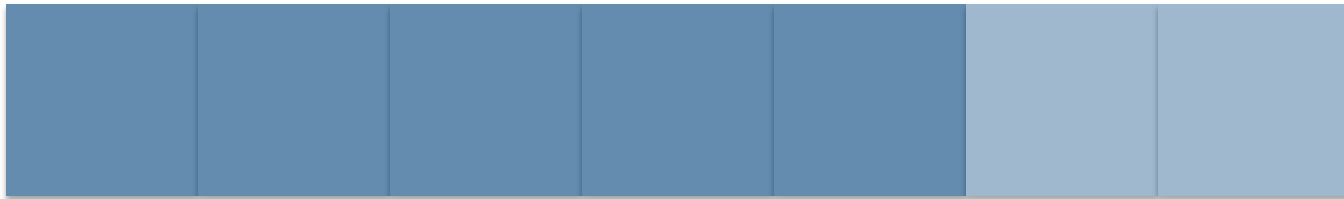
Sequence related formulation



Product related formulation

PRICE-AND-MIP – RELAX-PRICE-FIX

Time Periods



Fixed Periods



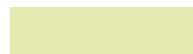
Integer Periods



Relaxed Periods



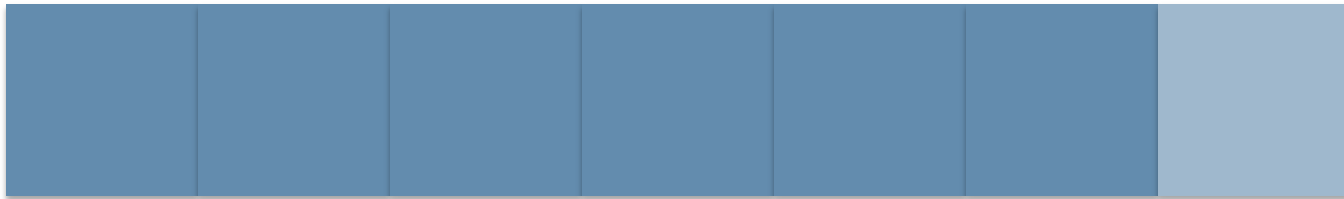
Sequence related formulation



Product related formulation

PRICE-AND-MIP – RELAX-PRICE-FIX

Time Periods



Fixed Periods



Integer Periods



Relaxed Periods



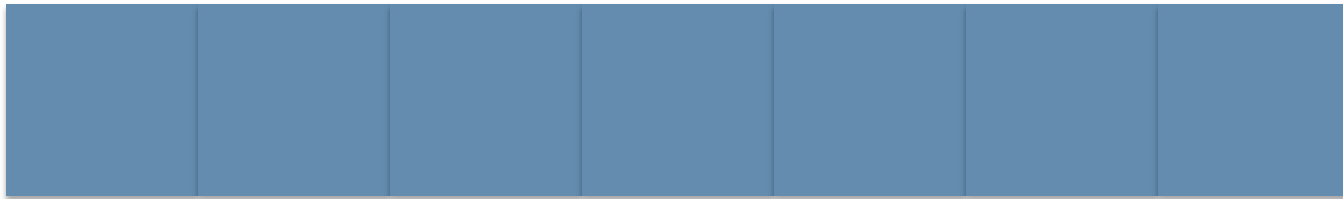
Sequence related formulation



Product related formulation

PRICE-AND-MIP – RELAX-PRICE-FIX

Time Periods



Fixed Periods



Integer Periods



Relaxed Periods

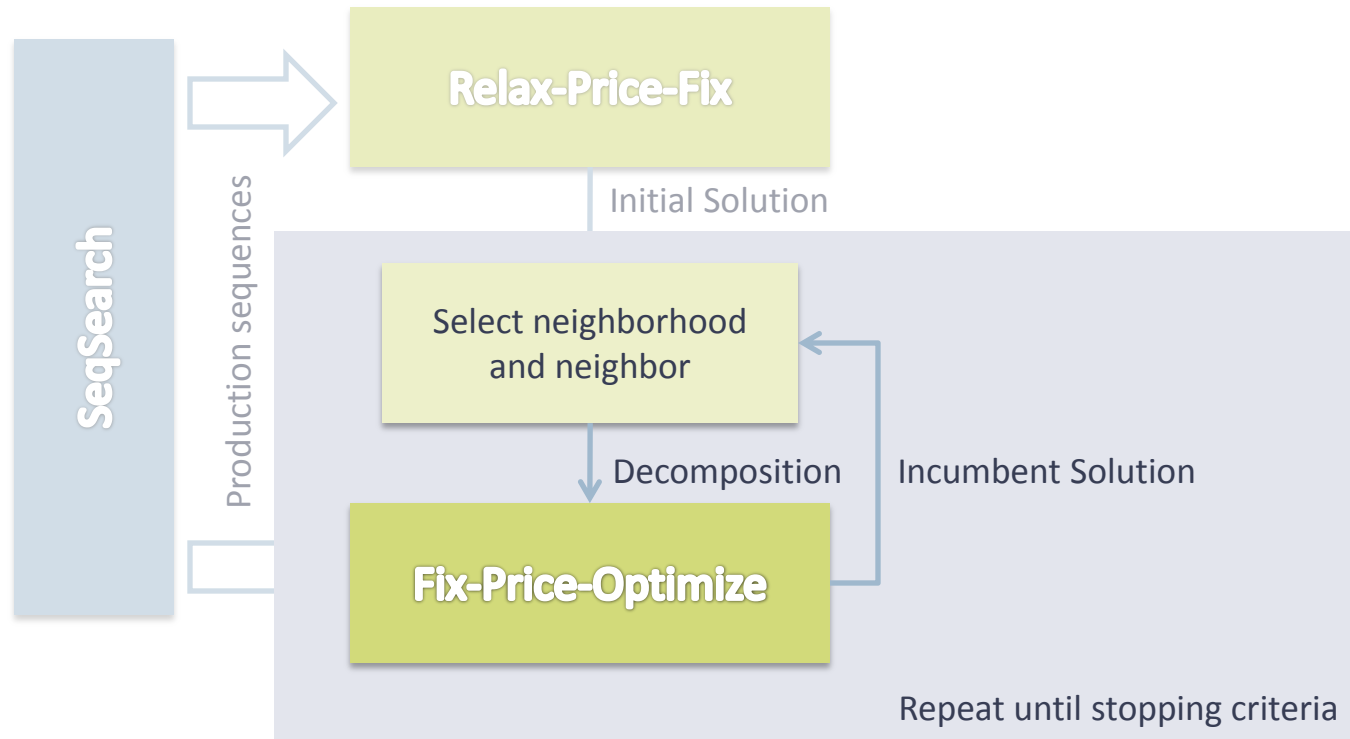


Sequence related formulation



Product related formulation

PRICE-AND-MIP



Fix-Price-Optimize – Improvement heuristic SeqSearch and MIP solver

PRICE-AND-MIP – FIX-PRICE-OPTIMIZE

Time Periods

Products

- Decomposes the integer variables into two subsets F and R in every iteration.
- Variables in F are fixed to the values of the best solution found so far; the other variables are “released” and need to be optimized, yet restricted to take integer values
- Problem partition
 - ✓ Re-solve selected periods/products
 - ✓ All other periods/products values are fixed

3.

THE IMPACT

RESULTS

Collection of 7 real-world based problems

Instance	N T		Solution			Deviations			Running Time		
			CPLEX ^a	P&MIP Eval ^b	P&MIP Rnd ^c	(b-a)/a	(c-a)/a	(c-b)/b	MIP	P&MIP Eval	P&MIP Rnd
S2	8	8	100915.6	101470.1	101470.1	0.55%	0.55%	0.00%	132	182	108
L3	10	8	94010.79	94191.8	94090.05	0.19%	0.08%	-0.11%	142	208	221
L5	11	8	77514.12	77833.78	77582.06	0.41%	0.09%	-0.32%	192	153	162
S1	15	8	267409.2	183722.9	183068.8	-31.30%	-31.54%	-0.36%	3600	998	1062
R2	19	8	159439.4	155985.9	158674.1	-2.17%	-0.48%	1.72%	3600	3601	2904
S7	20	8	-	189556.7	199323.2	-	-	5.15%	3600	3603	3507
L6	33	8	-	464409.8	489310.4	-	-	5.36%	3603	3659	3611

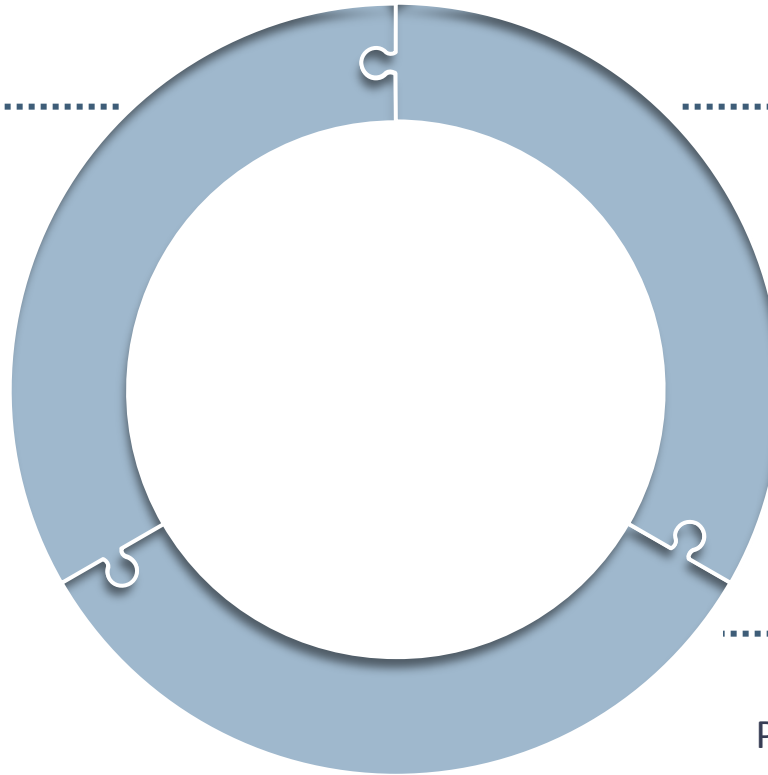
- Price-and-MIP outperforms CPLEX (commercial solver) for larger instances
- Price-and-MIP always provides a feasible solution to the problem

SUMMARY

Motivation

Two-stage Production
Environments

*Detail Scheduling of the
2nd Stage*



Develop a solution methodology

Innovative heuristics
combining column
generation and
mathematical
programming based
heuristics

Real-world application

Promising method to solve real
world production planning
problems